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JANUARY THROUGH JUNE



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COPING SKILLS

THE EFFECTIVE USE OF POWER

# **EFFECTIVENESS**

PROJECT MANAGEMENT

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TRAINING UMENTS

TRAINING AND DEVEL-OPING SUBORDINATES

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COURSES

sponsored by

THE DIVISION OF EMPLOYEE DEVELOPMENT

of the
STATE OF ILLINOIS
DEPARTMENT
OF PERSONNEL

William J. Boys, Director

### GENERAL INFORMATION

New to the schedule this year are the Effectiveness Training Courses which consist of over 20 workshops a year on five diversified topics. State employees only are eligible to attend. No fees are charged, but costs for travel, lodging, meals and other expenses are not the responsibility of the Department of Personnel.

Topics in this series are primarily geared to meet the needs of the supervisory-managerial work force. The Department of Personnel reserves the right to restrict participation by any one agency and to cancel or postpone seminars for which there is insufficient registration.

Groups are limited in size to thirty participants and applications will be processed on a first-come/first-served basis.

### TIME SCHEDULE

All programs in this series will be held in Sprinfgield only. Programs begin at 9:00 a.m. and dismiss at 4:30 p.m. in Room 504, William G. Stratton Office Building, Spring and Monroe Streets.

# Applying for Registration

Registrations are handled by mail. The tearoff application should be submitted promptly since some seminars are likely to be oversubscribed. Please follow carefully the directions on the application form since it will also be used to notify applicants of action taken.

# COPING SKILLS

Mental health experts are becoming increasingly worried that the price a person has to pay to get to the top is becoming too high. Managers find that the biggest skill required for success is that of coping. Non-management employees also find that the modern world is a difficult environment that grows increasingly unmanageable. Individuals lacking coping skills may develop physical and mental problems, create organizational dysfunction, and exhibit sharply reduced or substandard performance levels. This seminar will give insights into the causes and consequences of job-related stress and practical steps toward developing effective coping skills.

Topics include understanding stress and how it affects you and those around you, taking control of stress, skills for managing stress, and making a plan for coping creatively.

March 7

April 24

# THE EFFECTIVE USE OF POWER

While there are a variety of ways to think about and conceptualize power this program will examine a useful scheme for looking at the power process. The focus will be placed upon how the effective and positive use of power-oriented behavior can benefit the individual manager and the total organization.

March 31

April 9

# PROJECT MANAGEMENT - A SYSTEMS APPROACH

Project Management techniques are becoming increasingly more important in managing and administering the more difficult and complex projects which require effective control over schedules, quality and costs. This seminar/workshop

provides managers and supervisors with modern design methods for planning, controlling and implementing projects.

Content of the seminar will include the rationale for project management, systems concepts, management functions, organizing the project team, project management danger signals, project planning and schedule development, the project network, implementing the schedule and management, and making project management successful.

"Working with people" -- the area in organizations with the greatest problem potential - is emphasized in the seminar; the role of the individual and the interpersonal skills needed represent the human resources side of project management which complements the technical concerns in systems management.

Models, case situations, discussion groups and visual methods will provide understanding of concept and practice.

May 6

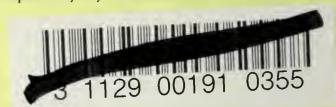
May 20

# TECHNICAL REPORT WRITING

One of the technical professional's most important duties is the writing of formal and informal reports. Whether you are an engineer, a chemist, a psychologist, or a subject area specialist, you must write readable reports that get results.

This comprehensive three-day workshop will emphasize theories of writing, examples of good reports, and applications of the techniques learned from the theories and examples. The workshop will serve to acquaint participants with the most efficient methods of report writing, to sharpen writing skills, to reduce the time it takes to proofread reports, and to improve the effective editing and management of technical writing.

January 22, 23, 24 April 1, 2, 3



# TRAINING AND DEVELOPING SUBORDINATES

The manager must oversee not only the work of the unit but also the training of subordinates. In-service training leads to more productive and happier employees. This seminar will provide participants with methods they can use to orient new employees, to give in-service training on a planned basis, to recognize training needs, and to solve performance problems before they occur.

February 19

April 8

# OTHER PROGRAMS OFFERED BY THE DIVISION OF EMPLOYEE DEVELOPMENT

# **One-Day Management Seminars**

In addition to the programs cited above, many single day seminars dealing with four specific areas of management will be given throughout the State of Illinois--in Peoria, Chicago, Elgin, Springfield, and Edwardsville. Known as the "Statewide Employee Effectiveness Seminars," they are open to both state and local government personnel.

# Government Employees Management Seminars

A coordinated sequence for employees of State government consists of two 2-day seminars --one in "Foundations of Supervision," the other in "Advanced Supervision." A third workshop, "Management Development," is a 3-day program. These are scheduled in both Chicago and Spring-field.

In addition, two 2-day seminars are given: "Interpersonal Communication" (for employees on all levels of State government) and "Communication Skills"--concentrating on principles of effective speaking and the writing of business letters and memos.

### The Executive Development Program

The executive level seminar consists of a week-long experience (for both state and local governmental administrators) in the lovely setting of Allerton Park near Monticello, Illinois. This program is fully explained in a special brochure available by calling the Division of Employee Development.

### Management Institutes

The thirteenth season of Management Institutes begins in February, 1980. Each Institute is a one-day conference starting at 9 a.m. and ending mid-afternoon. They are presented by top management authorities and are designed for managerial personnel in State government. However, representatives from business, industry, and from local/federal government are invited to participate at \$15 per institute. There is no charge for State employees.

The Institutes are conducted at the Holiday Inn East, 3100 South Dirksen Parkway, Springfield, Illinois. Tickets must be obtained in advance.

Note: Special brochures on all programs above may be secured by calling 217/782-6442.

# TO THE APPLICANT:

sion to our seminar program. If you have been registered and find that 782-6442. Thank you for your interest in our services you cannot attend, please advise us promptly by telephone: AC 217/ This is to notify you of the action taken on your application for admis-

MUST BE IN ATTENDANCE FOR THE ENTIRE PROGRAM NOTICE: IN ORDER TO RECEIVE CREDIT, THE PARTICIPANT

Division of Employ: Development 504 William G. Stratton Building Springfield, Illinois 62706

Remarks:

Application returned. (See rem	We regret that this seminar had be cancelled/postponed.	We are sorry but the seminar w filled prior to receiving your apcation.	You are accepted and registere the seminar of your choice.	(This section for office use only.)
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# APPLICATION FOR SEMINAR REGISTRATION

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Note: You may reproduce this form if additional copies are needed. Use separate form for Authorization for employee to attend by: SIGNATURE - AGENCY APPROVAL each seminar selected.

(Failure to complete form properly may result in delay or denial of registration.)